

Payments made to all vendors

| Cost Centre | (All) | | |
|---|------------------|------------------|------------------|
| Sum of Amount Row Labels | Column Labels | | |
| | 22GLACT | 21GLACT | Grand Total |
| Finity Consulting Pty Ltd | 1,970,473 | 270,096 | 2,240,568 |
| Geoscience Australia | 575,500 | 678,900 | 1,254,400 |
| ASG Group Limited ASG Group Limited | 957,508 | 115,420 | 1,072,928 |
| Axe Group Pty Ltd | 772,004 | | 772,004 |
| HD IT | 189,959 | 214,740 | 404,699 |
| Hoffmann Reed Pty Ltd Hoffmann Reed Pty Ltd | 123,051 | 214,044 | 337,095 |
| Risk Frontiers Holdings Pty Ltd | 241,490 | | 241,490 |
| FPL Advisory | 90,000 | 120,108 | 210,108 |
| Foresight It Consulting | 117,000 | 91,000 | 208,000 |
| Bendelta Pty Ltd | 124,576 | 81,384 | 205,960 |
| PricewaterhouseCoopers | 197,370 | | 197,370 |
| s.47C - business | 197,250 | | 197,250 |
| Cubicle4 Software The Trustee for Cubicle 4 Trust | 80,899 | 111,594 | 192,493 |
| CyberCX CyberCX | 119,000 | 36,000 | 155,000 |
| Derwent Sydney Pty Ltd Derwent Sydney Pty Ltd | 113,750 | 30,000 | 143,750 |
| Actuate Recruitment Grp P/L Actuate Recruitment Grp P/L | 116,428 | | 116,428 |
| The Treasury Australian Government | 9,461 | 104,699 | 114,160 |
| Aon Reinsurance Australia Limited Aon Reinsurance Australia Limited | 112,500 | | 112,500 |
| Sevenspot Risk Consulting Pty Ltd Sevenspot Risk Consulting Pty Ltd | 108,750 | | 108,750 |
| University of Queensland | | 108,750 | 108,750 |
| Ernst & Young - Sydney | 14,673 | 93,000 | 107,673 |
| Proactive Governanceand Compliance Pty Ltd Proactive Governanceand Compliance Pty Ltd | 24,025 | 72,850 | 96,875 |
| Edgeworth Lee Pty Ltd Edgeworth Lee Pty Ltd | 94,500 | | 94,500 |
| Sefiani Communications Group | 38,335 | 46,410 | 84,745 |
| Oceans Group Search and Selection Pty Ltd Oceans Group Search and Selection Pty Ltd | 84,235 | | 84,235 |
| Orima Research | 36,675 | 44,715 | 81,391 |
| Robert Half Australia Pty Ltd Robert Half Australia Pty Ltd | 71,848 | | 71,848 |
| Dragoman Pty Ltd Dragoman Pty Ltd | 20,000 | 49,000 | 69,000 |
| E&Yadvisory | 57,986 | | 57,986 |
| Temple Executive Search Temple Executive Search | 25,650 | 32,235 | 57,885 |
| SKL Executive Pty Ltd SKL Executive Pty Ltd | 55,575 | | 55,575 |
| Guy Carpenter & Company Pty Ltd | | 50,000 | 50,000 |
| Tallentire O'Flynn Movsowitz Pty Ltd Tallentire O'Flynn Movsowitz Pty Ltd | 46,200 | | 46,200 |
| Andersen Partnership Stirling Anderson Pty Ltd | 23,466 | 16,216 | 39,682 |
| BoardsGlobal BoardsGlobal | 8,750 | 30,200 | 38,950 |
| Patricia Edwards Consulting Patricia Edwards Consulting | 10,000 | 23,772 | 33,772 |
| Watermark Search International | | 32,763 | 32,763 |
| Aurion Corporation Pty Ltd | | 28,000 | 28,000 |
| Spencer Stuart ESARESS AUSTRALIA PTY LTD | | 23,000 | 23,000 |
| Braithwaite Steiner & Pretty Pty Ltd Braithwaite Steiner & Pretty Pty Ltd | 22,000 | | 22,000 |
| CareerTrackers Indigenous Internship Program Limited | 9,750 | 9,750 | 19,500 |
| Interactive Pty Ltd | 1,513 | 16,500 | 18,013 |
| Holistic Services Group Pty Ltd Holistic Services Group Pty Ltd | 10,090 | 7,890 | 17,980 |
| Jonathan Champ t/a Meaning Business | 3,575 | 13,600 | 17,175 |
| Mercer Investments (Australia) Ltd | | 15,000 | 15,000 |
| Peter Berry Consultancy Peter Berry Consultancy | | 14,446 | 14,446 |
| Deloitte Touche Tohmatsu | 12,300 | | 12,300 |
| Clayton Utz NSW | | 11,000 | 11,000 |
| Dept of Education, Skills and Employment | 9,756 | | 9,756 |
| IP P | 9,570 | | 9,570 |
| Audrey Page & Associates | 9,350 | | 9,350 |
| Crewmojo Pty Ltd Crewmojo Pty Ltd | 4,603 | 3,174 | 7,777 |
| BARHEAD SOLUTIONS AUSTRALIA PTY LTD BARHEAD SOLUTIONS AUSTRALIA PTY LTD | 7,500 | | 7,500 |
| Hall Advisory Services Pty Ltd | | 7,375 | 7,375 |
| INNOVA-TECH Consulting INNOVA-TECH Consulting | 2,800 | 4,460 | 7,260 |
| Aon Advisory Pty Ltd | | 6,500 | 6,500 |
| The Gallup Organization Pty Ltd | 5,594 | | 5,594 |
| HERRMANN International Asia Pty Ltd | 2,943 | 1,698 | 4,641 |
| Code and Visual Code and Visual | 2,600 | 200 | 2,800 |
| Corporate Work Health Aust | 1,840 | 810 | 2,650 |
| Skoosh Pty Ltd trading as Max Coaching Skoosh Pty Ltd trading as Max Coaching | 1,140 | 900 | 2,040 |
| IPP Consulting Pty Ltd | | 1,700 | 1,700 |
| Directioneering Pty Ltd Directioneering Pty Ltd | 1,500 | | 1,500 |
| Wiserlife Australia Pty Ltd Wiserlife Australia Pty Ltd | | 900 | 900 |
| Holistic Services Group Pty Ltd (AOFM use) | | 895 | 895 |
| Stratford Enterprises P/L/as Directions Health | | 250 | 250 |
| Grand Total | 6,947,310 | 2,835,945 | 9,783,255 |

Expenses in Treasury's planning system (CBMS)

| | Actual expenses | Budget | Variance | |
|------------------------------|-----------------|---------|-----------|--|
| Total Expenses | 172,416 | 185,744 | 13,328 | |
| Employee costs | 5,833 | 9,378 | 3,545 | Lower head count |
| Borrowing costs | 9 | 17 | 8 | |
| Depr & Amor isation | 818 | 632 | 186 | |
| Loss on sale of asset | | 10 | 10 | |
| Other supplier expenses | 65,617 | 66,576 | 959 | |
| | | | | \$5.8m lower in budgeted <u>ICT as</u> spend was lower on the new U/W system, AV equipment, software and licence fees. Spend to date for these are \$0.8m. \$0.6m lower in <u>Travel</u> . <u>Contingency of</u> |
| Supply of goods and services | 100,121 | 109,006 | 8,885 | <u>\$1.4m</u> was budgeted for. \$1m less in other general costs. |
| Workers Comp | 18 | 125 | 107 | |
| | | | 13,328 | |

Vendor Payments coded to ICT consultants

| | 2022 | 2021 Change | | |
|---|----------------|----------------|---|--|
| ICT Costs per Annual Report | 1,031,000 | 421,000 | 610,000 | |
| Cyclone specific (as below) | 340,662 | | 340,662 | |
| Terror/Other | 690,338 | 421,000 | 269,338 | |
| ICT Spend (whole dollars) | | | | |
| Axelerator Flow | 180,000 | | | |
| COMBUS PTY L MITED COMBUS PTY L MITED | 90,000 | | | |
| Dell Australia Pty Limited Dell Australia Pty Limited | 42,780 | | | |
| Syndeticom Pty Ltd Syndeticom Pty Ltd | 27,882 | | | |
| Total Cyclone costs | 340,662 | | | |
| Non Cyclone ICT costs (major Vendors used) | | | | |
| Private Media Operations Pty Ltd Private Media Operations Pty L | 2,000 | | 2,000 | |
| Adobe Systems Inc & Adobe Systems Software Ireland Limited | 10,417 | | 10,417 | |
| Asana Software Australia Asana Software Australia | 2,787 | 14,725 | 11,938 | |
| Aurion Corporation Pty Ltd | 23,397 | 10,982 | 12,415 | |
| Avepoint Au Pty Ltd | 4,080 | 1,824 | 2,256 | |
| Axe Group Pty Ltd | 37,999 | 27,623 | 10,377 | |
| B2B Technologies Pty Ltd B2B Technologies Pty Ltd | | 428 | 428 | |
| CARSON Ian Menzies | | 2,309 | 2,309 | |
| COLLINS Elaine | | 2,273 | 2,273 | |
| Control Risks Group Pty Ltd Control Risks Group Pty Ltd | 25,600 | 115,100 | 89,500 | Online platform that monitors and provides insights on global risk and threats |
| Data 3 Limited | 19,977 | | 19,977 | |
| Datacom Systems (AU) Pty Ltd - NSW Division | 71,352 | 54,557 | 16,795 | |
| | | | Purchase of laptops, monitors, and accessories (Jabra headset+ keyboard+ mouse) | |
| | | | - Includes replacement of obsolete equipment for existing users and to cater the growing headcount | |
| Dell Australia Pty Limited Dell Australia Pty Limited | 162,917 | 19,140 | 143,777 | |
| | | | Microsoft Azure and M365 licences - Early this year we migrated from Microsoft Business license platform to Volume Sourcing Arrangement 4 (VSA4) administered by Digital Transformation Agency (DTA). The VSA4 is available for all government agencies with the aim to make it simple, easier & cost effective to purchase and maintain Microsoft licences. We should see the Datacom Systems invoice reduce from next year. | |
| Digital Transformation Agency Digital Transformation Agency | 42,413 | | 42,413 | |
| Diligent Board Services Australia Pty Ltd | 68,017 | | 68,017 | Portal for board reporting |
| s.47F - personal | 137 | | 137 | |
| HD IT | 414 | 12,513 | 12,099 | |
| Imperium Markets Imperium Markets | 21,667 | 21,667 | | |
| s.47F - personal | 31 | | 31 | |
| janusNet Pty Limited | 9,349 | | 9,349 | |
| Konica Minolta Business Solutions Australia Pty Ltd | 612 | 1,310 | 698 | |
| LEXISNEXIS REED INTERNATIONAL BOOKS AUSTRALIA PTY LIMITED | | 28,396 | 28,396 | |
| LinkedIn Singapore Pte Ltd | 15,000 | | 15,000 | |
| Liveli Pty Ltd Liveli Pty Ltd | | 430 | 430 | |
| MacroView Business Technology | 1,147 | 2,192 | 1,045 | |
| Nextgen Networks Pty Ltd | 2,543 | | 2,543 | |
| Precisely Software Pty. Limited Precisely Software Pty. Limited | | 34,000 | 34,000 | |
| Protecht ERM Pty Ltd Protecht ERM Pty Ltd | | 12,496 | 12,496 | |
| Safetrac Pty Ltd Safetrac Pty Ltd | 21,294 | 10,570 | 10,724 | |
| Stream Pty Ltd Stream Pty Ltd | 10,200 | | 10,200 | |
| Syndeticom Pty Ltd Syndeticom Pty Ltd | 10,116 | | 10,116 | |
| Telstra | | 588 | 588 | |
| The Ins itute of Internal Auditors | 568 | 541 | 27 | |
| Vocus Pty Ltd | 2,596 | 4,092 | 1,496 | |
| | 566,630 | 377,755 | 188,875 | |

Vendor Payments to Legal providers

| | 2022 | 2021 Change | |
|---|----------------|--------------------|---------------|
| Consultant Costs per Annual Report | 371,000 | 121,000 | 250,000 |
| Cyclone specific {as below} | 224,111 | | 224,111 |
| Terror/Other | 146,889 | 121,000 | 25,889 |
| <u>Cyclone Consultants Spend {whole dollars}</u> | | | |
| Australian Government Solicitor | 39,686 | | |
| Clayton Utz NSW | 184,425 | | |
| | 224,111 | | |
| <u>Change in expenses for Non Cyclone items</u> | | | |
| Australian Government Solicitor | 73,983 | 91,345 - | 17,362 |
| Clayton Utz NSW | 33,469 | 32,061 | 1,408 |
| Freshfields | 26,364 | | 26,364 |
| HWL Ebsworth Lawyers | 8,659 | 2,165 | 6,494 |
| | 142,475 | 125,570 | 16,905 |

Vendor Payments coded to consultants

| | 2022 | 2021 | Change | |
|---|------------------|------------------|------------------|---|
| Consultant Costs per Annual Report | 6,991,000 | 2,814,000 | 4,177,000 | |
| Cyclone specific (as below) | 4,329,774 | 186,687 | 4,143,086 | Consultants costs in cc 308 |
| Terror/Other | 2,661,226 | 2,627,313 | 33,914 | Increase in consultants is from Cyclone related Costs |
| | 6,991,000 | 2,814,000 | 4,177,000 | |

Cyclone Cost Categories

| | | | | |
|-------------------------|---------------------|-------------------|---------------------|--|
| Actuarial | 1,867,306.80 | 32,377.00 | 1,834,929.80 | Finity / Tim develop pricing |
| Project mgt | 957,507.50 | 63,000.00 | 894,507.50 | co ordination of systems and model development |
| System | 772,003.75 | | 772,003.75 | Pace |
| U/W SME | 197,250.00 | | 197,250.00 | develop reinsurance agreement; Paul Allison |
| Recruitment | 247,544.58 | 16,310.20 | 231,234.38 | |
| Rosk Fontiers Modelling | 163,000.00 | | 163,000.00 | |
| Big 4 accounting firms | 114,300.00 | 75,000.00 | 39,300.00 | |
| Other | 10,861.05 | | 10,861.05 | |
| | 4,329,773.68 | 186,687.20 | 4,143,086.48 | |

Cyclone costs Grouping

Cyclone Consultants Spend (whole dollars)

| | | | | | |
|-------------------------|---|---------------------|-------------------|---------------------|---|
| Actuarial | Finity Consulting Pty Ltd | 1,772,806.80 | 32,377.00 | 1,740,429.80 | |
| Project mgt | ASG Group Limited ASG Group Limited | 957,507.50 | 63,000.00 | 894,507.50 | |
| System | Axe Group Pty Ltd | 772,003.75 | | 772,003.75 | |
| U/W SME | g,47G -business | 197,250.00 | | 197,250.00 | |
| Rosk Fontiers Modelling | Risk Frontiers Holdings Pty Ltd | 163,000.00 | | 163,000.00 | Analysis of the Proportion of Riverine; Multi peril workbench and National Stor |
| Big 4 accounting firms | PricewaterhouseCoopers | 102,000.00 | | 102,000.00 | Services provided under the engagement |
| Recruitment | Derwent Sydney Pty Ltd Derwent Sydney Pty Ltd | 98,750.00 | | 98,750.00 | |
| Actuarial | Edgeworth Lee Pty Ltd Edgeworth Lee Pty Ltd | 94,500.00 | | 94,500.00 | |
| Big 4 accounting firms | Ernst & Young - Sydney | | 75,000.00 | 75,000.00 | |
| Recruitment | SKL Executive Pty Ltd SKL Executive Pty Ltd | 45,575.00 | | 45,575.00 | |
| Recruitment | Temple Executive Search Temple Executive Search | 25,649.61 | 16,310.20 | 9,339.41 | |
| Recruitment | Oceans Group Search and Selection Pty Ltd Oceans Group Search and Selec | 27,802.27 | | 27,802.27 | |
| Recruitment | Actuate Recruitment Grp P/L Actuate Recruitment Grp P/L | 26,301.70 | | 26,301.70 | |
| Recruitment | Andersen Partnership Stirling Anderson Pty Ltd | 23,466.00 | | 23,466.00 | |
| Big 4 accounting firms | Deloitte Touche Tohmatsu | 12,300.00 | | 12,300.00 | For the completed Cyclone contract revi |
| Other | The Treasury Australian Government | 9,461.05 | | 9,461.05 | |
| Other | Code and Visual Code and Visual | 1,400.00 | | 1,400.00 | |
| | | 4,329,773.68 | 186,687.20 | 4,143,086.48 | |

Non Cyclone Consultants costs (major Vendors used)

| | | | |
|---|---------------------|---------------------|-------------------|
| Geoscience Australia | 575,500.00 | 678,900.00 | 103,400.00 |
| Finity Consulting Pty Ltd | 197,666.00 | 237,718.50 | 40,052.50 |
| HD IT | 189,959.05 | 214,740.00 | 24,780.95 |
| Hoffmann Reed Pty Ltd Hoffmann Reed Pty Ltd | 123,051.19 | 214,044.11 | 90,992.92 |
| FPL Advisory | 90,000.00 | 120,108.20 | 30,108.20 |
| Foresight t Consulting | 117,000.00 | 91,000.00 | 26,000.00 |
| Bendelta Pty Ltd | 124,576.43 | 81,383.79 | 43,192.64 |
| Cubicle4 Software The Trustee for Cubicle 4 Trust | 80,899.15 | 111,594.19 | 30,695.04 |
| CyberCX CyberCX | 119,000.00 | 36,000.00 | 83,000.00 |
| Aon Reinsurance Australia Limited Aon Reinsurance Australia Limited | 112,500.00 | | 112,500.00 |
| University of Queensland | | 108,750.00 | 108,750.00 |
| Sevenspot Risk Consulting Pty Ltd Sevenspot Risk Consulting Pty Ltd | 108,750.00 | | 108,750.00 |
| The Treasury Australian Government | | 104,699.28 | 104,699.28 |
| | 1,838,901.82 | 1,998,938.07 | 160,036.25 |
| Other | 822,324.50 | 628,374.73 | 193,949.77 |

Comparison of Expenses in the Annual Report: FY22 v FY21

| Statement of Comprehensive Income | Annual Plan Figures | | | Comment on the overall variance to last | Cyclone/Terror Split | | | Terror Result Variance to 2021 | Comment on what the Terrorism result would have if Cyclone separated | Reference |
|---|---------------------|--------------|--------------|--|----------------------|--------------|---------------|--------------------------------|---|--|
| | 2022 | 2021 | Change | | 2022 | 2022 | 2022 | | | |
| | (page 130) | | | | Terror | Cyclone | Total | | | |
| Acquisition costs | 2,024 | 1,942 | 82 | | | | | | | |
| Other operating expenses | 14,767 | 7,812 | 6,955 | Increase costs due to increased head count and consultant use. | 6,405 | 8,362 | 14,767 | (1,407) | Decreased Terror costs gained through economies of scale of existing employees. | Sheet: Salaries |
| Finance charges | 9 | 12 | (3) | | 9 | 0 | 9 | (3) | | |
| Total Operating Expenses for ARPC as per the Annual Report | 16,800 | 9,766 | 7,034 | | 8,438 | 8,362 | 16,800 | (1,328) | | |
| Other operating expense | 16,800 | 9,766 | 7,034 | | 8,438 | 8,362 | 16,800 | (1,328) | | |
| Made up of: | | | | | | | | | | |
| Employee benefits* | 5,821 | 4,114 | 1,707 | Head count 2022 of 35; 2021 of 25 | 2,946 | 2,875 | 5,821 | (1,168) | Economies of scale gained through existing employees; Salaries allocated between Terror and Cyclone. | Sheet: Salaries |
| Supplies (Page 141; this is the heading in the annual report) | | | | | | | | | | |
| Consultants | 6,991 | 2,814 | 4,177 | Increase wholly due to Consultant use for Cyclone implementation; \$3.Bm of the Cyclone costs were spend on Actuarial; project mgt; system implementation & recruitment. | 2,654 | 4,337 | 6,991 | (160) | | Sheets: Consult major vendors summary; Consultants pivot all vendors |
| Reinsurer Broker services | 326 | 558 | (232) | | 326 | | 326 | (232) | Lower costs partly due \$112k for AON coded into consultants | |
| Assurance services | 265 | 440 | (175) | | 239 | 26 | 265 | (201) | | |
| ICT services | 1,031 | 421 | 610 | Cyclone includes \$180k Axelerator; \$90k Combos; \$70k Dell computers; remainder other vendors. Purchase of Laptops, monitors and accessories, Diligent software accounts for \$250k of additional increase (these are classified as Terror costs). | 601 | 430 | 1,031 | 180 | Purchase of laptops, monitors, and accessories (Jabra headset+ keyboard+ mouse) - Includes replacement of obsolete equipment for existing users and to cater the growing headcount; Micros/it licences and Diligent software. | Sheet: ICT |
| Shared services | 127 | 130 | (3) | | 127 | | 127 | (3) | | |
| Legal Fees | 371 | 121 | 250 | Cyclone: \$40k AGS; \$184k Clayton Utz | 147 | 224 | 371 | 26 | Cyclone: \$40k AGS; \$184k Clayton Utz | Sheet: Legal Fees |
| Staff Development and training | 38 | 50 | (12) | | 26 | 12 | 38 | (24) | | |
| Travel | 37 | 32 | 5 | | 33 | 4 | 37 | | | |
| Other | 945 | 413 | 532 | Includes insurances \$146k; Sponsorship \$203k; Security \$109k; others includes cleaning, printing, minor office costs, membership fees. | 905 | 40 | 945 | 492 | Includes insurances \$146k; Sponsorship \$203k; Security \$109k; others includes cleaning, printing, minor office costs, membership fees. | |
| Workers Comp insurance | 18 | 19 | (1) | | 18 | | 18 | (1) | | |
| | 10,149 | 4,998 | 5,151 | | 5,076 | 5,075 | 10,149 | 78 | | |
| Depreciation and Amortisation | 819 | 638 | 181 | | 405 | 414 | 819 | (233) | 50/50 allocation of Depreciation between Terror and Cyclone | |
| Finance Charges & Other | 11 | 16 | (5) | | 11 | 0 | 11 | (5) | | |

*Average employee costs 2022 \$ Employee levels all staff 2022 2021
 *Average employee costs 2021 \$ SES 6 5
 EL 20 11
 Other 9 9
 35 25
 rage costs due to a higher qualified staff

Salaries

| Statement of Comprehensive Income | 2022 | 2021 | Change | Explanation |
|---|--------------|--------------|--------------|--|
| Employee costs | 5,821 | 4,114 | 1,707 | Increase due to increased staff numbers due to Cyclone |
| Head count at 30 June | 35 | 25 | 10 | |
| Average head count | 30.0 | 22.0 | 8 | |
| Average Employee benefits costs | \$ 194.03 | \$ 187.00 | \$ 7.03 | Average cost per employees has risen with higher qualified staff (ie more EL2 and SES) |
| Direct Cyclone Head Count | 17 | | | |
| Direct Cyclone Costs | 1,313 | | | |
| Indirect Cyclone Employee costs | 1,563 | | | |
| Total Cyclone related Costs | 2,876 | | | |
| <u>Employee levels all staff</u> | 2022 | 2021 | | |
| SES | 6 | 5 | | New Position for Cyclone head |
| EL | 20 | 11 | | Most of these heads have not been employed in for the full year. |
| Other | 9 | 9 | | |
| | 35 | 25 | | |